

Patents – The Green King?

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But patents under attack.....

- Guardian article "Science in Shackles" (Manchester Manifesto): "there is a profound problem when it comes to so-called intellectual property (IP)"
- Copenhagen Conference: likely attacks on "developed country" framework for patents
- Chartered Institute of Patent Attorneys debate: "Patents are stifling the innovation needed to ensure abundant, low-carbon energy supplies".



Patents- The Green King?

An important set of tools for innovative business but not yet king- many other levers to competitive advantage- ignore at your peril

Patent protection is often quite narrow in the green field and there are alternatives to the patented technology.

- Dependence of green (including transport) technologies on existing technologies: new uses (e.g. electric and hydrogen powered cars) and reworking
- Alternatives: different motor designs, different battery designs/technologies, different lightweight construction techniques, different construction materials (titanium, plastic).
- No dominant technology. Unless overwhelmingly effective major innovation the only thing to adopt (efficient means of hydrogen storage)?

But patents are still important:

- A flag in the ground "We are here!" (governments and investors like patents)
- Immensely valuable "gatekeeper" patents not just because of the technology but the regulatory environment, consumer demands, and the existing infrastructure.



Legislation and regulation

- Mandatory use of biofuels (e.g. the EU biofuels directive)
- Targets and mandatory caps on CO2 emissions and energy consumption standards
- Scrappage allowances/schemes
- Subsidies and rebates for the use of green technology (e.g. the "green car scheme").
- Fuel consumption meters

Legislation is important:

- New laws make new environments and (often badly drafted) will occur with increasing frequency
- International, national or local (e.g. London congestion charge). different models and requirements

A key competitive driver:

- Ability to adapt to (and lock your technology into) new legislative environments
- Using Government regulation and adapting to infrastructure design Awareness of direction of developments are leading.

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Infrastructure design and development

- Smart meters
- Vehicle changing infrastructure (both electric charging and road use charging)
- Fuel supply infrastructure
- Green bike schemes.
- Compatibility and standardisation of cell design and capacity.

These issues can boost your technology – or disable it entirely.

Franchises – supply of services, train or bus operations; electricity distribution for electrical cars (e.g. lease of battery cells).

Business Models and industry structures

- Who are the key players in your industry environment?
- First or second tier supplier or in the vehicle building business yourself?
- Partnerships (a key to competitive advantage):
 - Choosing the right partner
 - Exclusivity commercial and competition law issues.
 - Effective collaborations (e.g. those promoted by the Technology Strategy Board) – key investments at an early stage.

Cultural, market and consumer issues

- Understanding and educating consumers What products will be successful and when to place them:
 - What are they consuming
 - How will new technologies assist them in consuming less
 - Appealing to their consciences and pocket
- Consumer data:
 - Already a key market access issue in the electricity supply industry and a valuable asset.
 - Similar issues about consumer use of transport demonstrating the advantages of switching to a new or a tailored service which meets their needs.
- Green brands will influence what is acceptable technology:
 - "CRed" from the University of East Anglia
 - Labelling for low carbon vehicles (CENEX)

Funding structures

Relevant to investors

- Feed-in tariffs in the electricity supply industry
- Consumer funding issues, including alternatives to purchase which may be impacted by regulatory frameworks such as consumer credit legislation:
 - Leasing of cars or expensive components such as batteries
 - **Provision of service arrangements- e.g. short term car rentals**

Other intellectual property

- Branding- building and protecting a brand with "carbon credentials"
- Rights in data and information
- Employee know-how- what can and cannot be done from a legal and a business perspective.



In conclusion

A place for patents, but much more to this in building a successful business.

We can help.



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