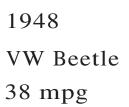


# Inflexibility of existing industry model

- The industry is very mature; both investments and value networks are highly technology-specific
- As a result, the industry can only deliver incremental improvements; focus on short term fixes rather than structural flaws

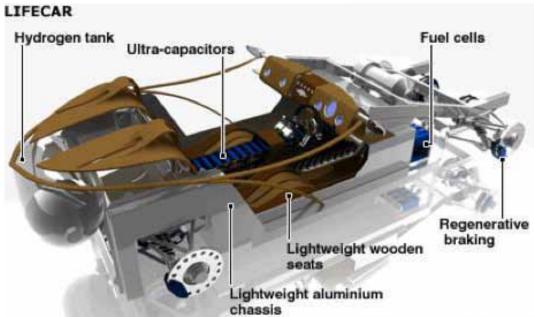
2008 VW Beetle 38 mpg





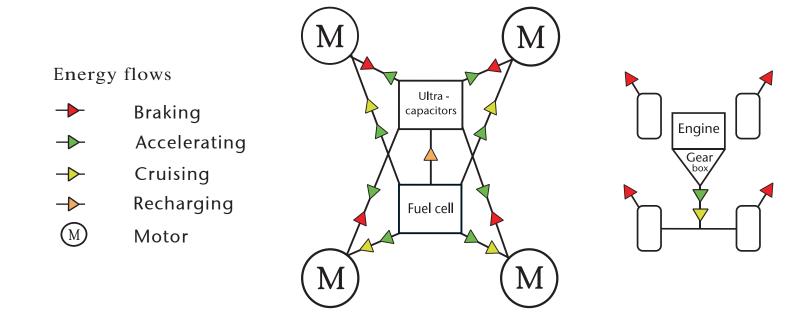
### The Morgan LifeCar

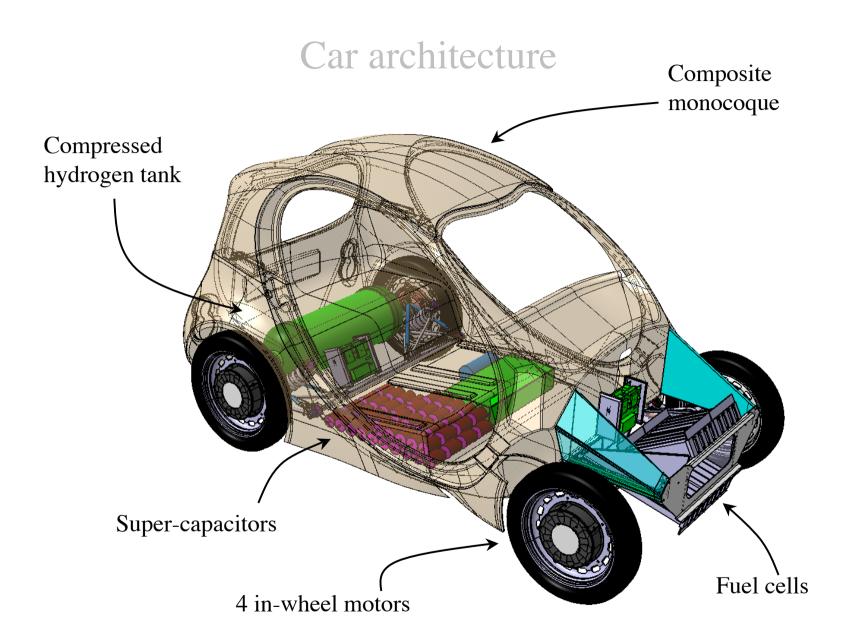




#### Electric vehicles

- A rare consensus is emerging a shift from mechanical to electric platforms is inevitable
- Electric vehicles are not limited to battery power

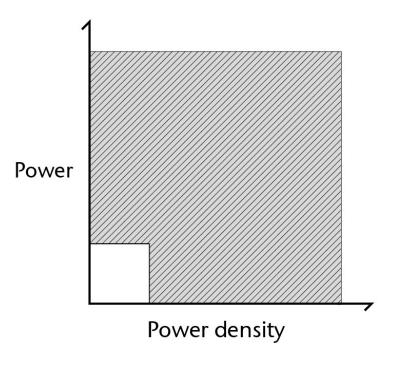






#### Automotive fuel cells

Cost is proportional to Power<sup>2</sup>

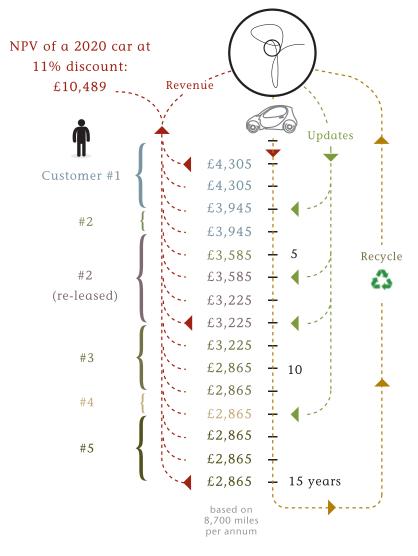


Area represents cost

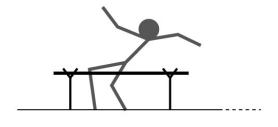
## 2. Sale of service, not cars

- Profit maximised through low running costs and longevity, rather than high running costs and obsolescence
- Aligns the formerly opposed interests of society and manufacturer



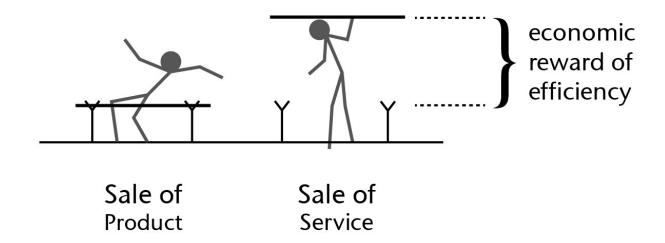


# The cost bar to achieve commercial viability



Sale of Product

# The cost bar to achieve commercial viability



## The benefit to Riversimple of raising the bar

